

Congress of the United States

Washington, DC 20515

November 20, 2025

The Honorable Doug Collins
Secretary of Veterans Affairs
U.S. Department of Veterans Affairs
810 Vermont Avenue, NW
Washington, DC 20420

Dear Secretary Collins,

We write today to request that you make publicly available the action plan to develop a full-service medical center in New Hampshire that you were required to submit to President Trump by November 5, 2025. Making this plan publicly available will ensure that the people of New Hampshire, particularly Granite State veterans, can review and comment on your proposal. Getting input on this plan from Granite Staters is vital to ensuring that the establishment of a full-service Veterans Affairs hospital in New Hampshire will best support the needs of Granite State veterans.

On May 9, President Trump issued Executive Order 14296, titled “*Keeping Promises to Veterans and Establishing a National Center for Warrior Independence*.”¹ Section 5(b) of this order, which dealt with veterans’ health care, required that, within 180 days, you submit to the President “an action plan to expand services to support a full-service medical center in New Hampshire so that it is no longer the only State in the contiguous United States without such a center.”² We agree with the President that New Hampshire veterans deserve expeditious access to a full-service VA hospital within the Granite State. We also know that the best way to ensure that Granite State veterans’ needs are being met is to hear from Granite State veterans. To that end, we request that you publish your action plan in an easily accessible public forum no later than December 1, 2025, and that you provide a meaningful mechanism for Granite Staters to express their thoughts and comments on the action plan.

We look forward to continuing to work together with you to support Granite State veterans.

Thank you for your consideration of this matter.



Margaret Wood Hassan
United States Senator

Sincerely,



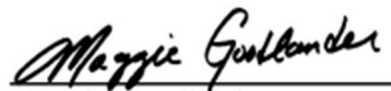
Jeanne Shaheen
United States Senator

¹ Exec. Order No. 14296, 90 Fed. Reg. 20369 (May 9, 2025); accessible at <https://www.federalregister.gov/d/2025-08683/page-20369>

² *Id.*

A handwritten signature in black ink that reads "Chris Pappas". The letters are cursive and fluid.

Chris Pappas
Member of Congress

A handwritten signature in black ink that reads "Maggie Goodlander". The signature is written in a cursive style and is positioned above a horizontal line.

Maggie Goodlander
Member of Congress